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		. 9 -
Fill in this information to	o identify the case:	
United States Bankruptcy	/ Court for the:	
Southern	District of New York	
Case number (If known):	(State)	Chapter

Official Form 201

Voluntary Petition for Non-Individuals Filing for Bankruptcy

04/19

If more space is needed, attach a separate sheet to this form. On the top of any additional pages, write the debtor's name and the case number (if known). For more information, a separate document, *Instructions for Bankruptcy Forms for Non-Individuals*, is available.

1.	Debtor's name	Avianca Holdings S.A.	
2.	All other names debtor used in the last 8 years Include any assumed names, trade names, and doing business as names	SK Holding Ltd; AviacaTaca Ltd; AviancaT	aca Holding S.A.
3.	Debtor's federal Employer Identification Number (EIN)	<u>N/A</u>	
4.	Debtor's address	Principal place of business Edificio P.H. ARIFA, Boulevard Oeste Number Street Pisos 9 y 10 Ciudad de Panama Republica de Panama City State ZIP Code	Mailing address, if different from principal place of business Number Street
5.	Debtor's website (URL)	https://aviancaholdings.com	
6.	Type of debtor	Corporation (including Limited Liability Company (I Partnership (excluding LLP) Other. Specify:	

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De	DIOI	vianca Holdings S.A	١.	Case number (if kno	wn)		
	Nam	e					
7. Describe de		ebtor's business	A. Check one:				
•			☐ Health Care	Business (as defined in 11 U.S.C. § 101(27A))			
			☐ Single Asset Real Estate (as defined in 11 U.S.C. § 101(51B))				
	Railroad (as defined in 11 U.S.C. § 101(44))						
			Stockbroker (as defined in 11 U.S.C. § 101(53A))				
			Commodity Broker (as defined in 11 U.S.C. § 101(6))				
			Clearing Bank (as defined in 11 U.S.C. § 781(3))				
			■ None of the above				
		'	B. Check all that apply:				
			☐ Tax-exempt	t entity (as described in 26 U.S.C. § 501)			
				company, including hedge fund or pooled investmen	t vehicle (as defined in 15 U.S.C.		
			§ 80a-3)	oompany, moraamig noago tana or poolea mirocamor			
			☐ Investment	advisor (as defined in 15 U.S.C. § 80b-2(a)(11))			
		I		th American Industry Classification System) 4-digit of			
			http://www.	uscourts.gov/four-digit-national-association-naics-co 1 1	<u>des</u> .		
_	Underwhie	ch chapter of the	Check one:				
8.		Code is the					
	debtor filin		☐ Chapter 7				
			Chapter 9				
			Chapter 11. Check all that apply:				
		Debtor's aggregate noncontingent liquidated debts (excluding debts owed to					
				insiders or affiliates) are less than \$2,725,625 (4/01/22 and every 3 years after that).			
				☐ The debtor is a small business debtor as defin	ned in 11 U.S.C. § 101(51D). If the		
				debtor is a small business debtor, attach the m	ost recent balance sheet, statement		
				of operations, cash-flow statement, and federal documents do not exist, follow the procedure in			
			☐ A plan is being filed with this petition.				
			Acceptances of the plan were solicited prepetition from one or more classes of creditors, in accordance with 11 U.S.C. § 1126(b).				
				☐ The debtor is required to file periodic reports (for	or example, 10K and 10Q) with the		
				Securities and Exchange Commission according	ig to § 13 or 15(d) of the Securities		
				Exchange Act of 1934. File the Attachment to V for Bankruptcy under Chapter 11 (Official Form			
				☐ The debtor is a shell company as defined in the	•		
			☐ Chapter 12	12b-2.			
9	Were prior	bankruptcy cases	No No				
٠.		against the debtor					
		ast 8 years?		t When	Case number		
	If more than 2	2 cases, attach a					
	separate list.		Distric	tt When MM / DD / YYYY	Case number		
10.		nkruptcy cases	□ No				
		being filed by a artner or an	Yes. Debto	see attached Schedule 1	Relationship Affiliate		
				Southern District of New York	Date Hereof		
	affiliate of the debtor?		Distric		When MM / DD / YYYY		
	List all cases attach a sepa	. If more than 1, arate list.	Case	number, if known	/ 55 / 1111		
	·						

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Debtor Avianca Holdings S.A. Name		Case number (if known)		
11. Why is district	the case filed in <i>this</i> ?	immediately preceding the district.	, principal place of business, or principa date of this petition or for a longer part o ing debtor's affiliate, general partner, or	of such 180 days than in any other
posses: propert	ne debtor own or have sion of any real y or personal property eds immediate in?	Why does the proper ☐ It poses or is alleg What is the hazard ☐ It needs to be phys ☐ It includes perishal attention (for exam assets or other opt ☐ Other ☐ Where is the property	Number Street City State ZIP Code	
S	Statistical and adminis	trative information		
	s estimation of le funds		distribution to unsecured creditors. Denses are paid, no funds will be availal	ble for distribution to unsecured creditors.
credito	ted number of rs asolidated basis)	☐ 1-49 ☐ 50-99 ☐ 100-199 ☐ 200-999	☐ 1,000-5,000 ☐ 5,001-10,000 ☐ 10,001-25,000	■ 25,001-50,000 □ 50,001-100,000 □ More than 100,000
15. Estimat	ted assets asolidated basis)	□ \$0-\$50,000 □ \$50,001-\$100,000 □ \$100,001-\$500,000 □ \$500,001-\$1 million	\$1,000,001-\$10 million \$10,000,001-\$50 million \$50,000,001-\$100 million \$100,000,001-\$500 million	\$500,000,001-\$1 billion \$1,000,000,001-\$10 billion \$10,000,000,001-\$50 billion More than \$50 billion

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Debtor	Avianca Holdings S.A.		Case number (if known)			
	ed liabilities solidated basis)	\$0-\$50,000 \$50,001-\$100,000 \$100,001-\$500,000 \$500,001-\$1 million	\$1,000,001-\$10 million \$10,000,001-\$50 million \$50,000,001-\$100 millio \$100,000,001-\$500 millio	\$1,000,000,001-\$10 billion ion \$10,000,000,001-\$50 billion		
R	equest for Relief, Dec	laration, and Signatures				
WARNING		ious crime. Making a false state nt for up to 20 years, or both. 18				
	tion and signature of red representative of	■ The debtor requests relief petition.	in accordance with the chapt	er of title	11, United States Code, specified in this	
		I have been authorized to	file this petition on behalf of the	he debtor		
		I have examined the information in this petition and have a reasonable belief that the information is true and correct.				
		I declare under penalty of perjudent penalty of penalty of perjudent penalty of penalty o)	and correc	ot.	
🗶 /s/ Adrian Neuhause		er Adrian Neuhauser		Neuhauser		
		Signature of authorized represential Authorized Signa		Printed na	me	
18. Signatu	re of attorney	✗ /s/ Evan R. Fleck		Date	05/10/2020	
		Signature of attorney for debto			MM / DD / YYYY	
		Evan R. Fleck				
		Printed name Milbank LLP				
		Firm name 55 Hudson	Yards			
		Number Street New York		NY	10001	
		City		State	ZIP Code	
		212-530-5000 Contact phone			eck@milbank.com address	
		4012662		NY		
		Bar number		State		

20-11133-mg Doc 1 Filed 05/10/20 UNITED STATES BANKRUPTCY COURS	
SOUTHERN DISTRICT OF NEW YORK	X
In re:	: Chapter 11
	:
AVIANCA HOLDINGS S.A.,	: Case No. 20())
Debtor.	: :
	x
A440 ohumout 40 Wolkuuto uu Doti	tion for Nov. Individuals Filips for
•	tion for Non-Individuals Filing for ınder Chapter 11
1934, the SEC file number is <u>CIK 0001575969.</u>	ed under Section 12 of the Securities Exchange Act of ilable information and refers to the debtor's condition on
a. Total assets	\$_7,273,900,000
b. Total debts (including debts listed in 2.c., b	pelow) \$ _7,268,700,000
c. Debt securities held by more than 500 hold	Approximate number of holders:
secured □ unsecured □ subordinated □ secured □ unsecured □ subordinated □	\$ \$
secured unsecured subordinated	□ \$
secured □ unsecured □ subordinated □ secured □ unsecured □ subordinated □	•
d. Number of shares of preferred stock	340,507,917
e. Number of shares common stock	660,800,003
Comments, if any:	
in the Republic of Colombia and El Salvador. Established in 1919, to services in the Latin American market and around the globe. The Decustomer brand equity and a significant market share in the regions to Latin American market.	nca is the second-largest airline in Latin America and the most important carrier the Debtors have a 100-year legacy as leading providers of air travel and cargo ebtors are well respected throughout Latin America and maintain significant that they service. As such, they are uniquely suited to serve the needs of the
5% or more of the voting securities of debtor:	or indirectly owns, controls, or holds, with power to vote,

SCHEDULE 1

Pending Bankruptcy Cases Filed by the Debtor and Affiliates of the <u>Debtor</u>

On the date hereof, each of the entities listed below (collectively, the "<u>Debtors</u>"), filed a voluntary petition for relief under chapter 11 of title 11 of the United States Code in the United States Bankruptcy Court for the Southern District of New York. The Debtors have moved for joint administration of these cases for procedural purposes only under the case number assigned to the chapter 11 case of Avianca Holdings S.A.

- Aero Transporte de Carga Unión, S.A. de C.V.
- 2. Aeroinversiones de Honduras, S.A.
- Aerovías del Continente Americano S.A. Avianca
- 4. Airlease Holdings One Ltd.
- 5. America Central (Canada) Corp.
- 6. America Central Corp.
- 7. AV International Holdco S.A.
- 8. AV International Holdings S.A.
- 9. AV International Investments S.A.
- 10. AV International Ventures S.A.
- 11. AV Investments One Colombia S.A.S.
- 12. AV Investments Two Colombia S.A.S.
- 13. AV Taca International Holdco S.A.
- 14. Avianca Costa Rica S.A.
- 15. Avianca Holdings S.A.
- 16. Avianca Leasing, LLC
- 17. Avianca, Inc.
- 18. Avianca-Ecuador S.A.
- 19. Aviaservicios, S.A.
- 20. Aviateca, S.A.

- 21. Avifreight Holding Mexico, S.A.P.I. de C.V.
- 22. C.R. Int'l Enterprises, Inc.
- 23. Grupo Taca Holdings Limited
- 24. International Trade Marks Agency Inc.
- 25. Inversiones del Caribe, S.A.
- 26. Isleña de Inversiones, S.A. de C.V.
- 27. Latin Airways Corp.
- 28. Latin Logistics, LLC
- 29. Nicaraguense de Aviación, Sociedad Anónima (Nica, S.A.)
- 30. Regional Express Américas S.A.S.
- 31. Ronair N.V.
- 32. Servicio Terrestre, Aereo y Rampa S.A.
- 33. Servicios Aeroportuarios Integrados SAI S.A.S.
- 34. Taca de Honduras, S.A. de C.V.
- 35. Taca de México, S.A.
- 36. Taca International Airlines S.A.
- 37. Taca S.A.
- 38. Tampa Cargo S.A.S.
- 39. Technical and Training Services, S.A. de C.V.

SOUTHERN DISTRICT OF N	EW YORK x	
In re:	:	Chapter 11
AVIANCA HOLDINGS S.A.,	:	Case No. 20()
Del	otor.	(Joint Administration Requested)
	X	

UNITED STATES BANKRUPTCY COURT

CORPORATE OWNERSHIP STATEMENT PURSUANT TO FEDERAL RULES OF BANKRUPTCY PROCEDURE 1007 AND 7007.1

Pursuant to rules 1007(a)(1) and 7007.1 of the Federal Rules of Bankruptcy Procedure, the following are corporations, other than a governmental unit, that directly or indirectly own 10% or more of any class of the Debtor's equity interests:

Shareholder	Approximate Percentage of Equity Interest Held
Kingsland Holdings Limited	21.9%
BRW Aviation LLC	78.1%

SOUTHERN DISTRICT OF NEW YORK	
	X
	:
In re:	: Chapter 11
	:
AVIANCA HOLDINGS S.A., et al., ¹	: Case No. 20()
	:
Debtors.	: (Joint Administration Requested
	:
	X

UNITED STATES BANKRUPTCY COURT

CONSOLIDATED LIST OF CREDITORS HOLDING FIVE (5) LARGEST SECURED CLAIMS

The following is a list of those creditors holding the five (5) largest secured claims against the Debtors, on a consolidated basis, as of January 29, 2020. This list has been prepared from the books and records of the Debtors for filing in the Debtors' chapter 11 cases.

The information set forth herein shall not constitute an admission of liability by, nor is binding on, the Debtors and the failure to list a claim as contingent, disputed or subject to set off shall not be a waiver of any of the Debtors' rights relating thereto.

The Debters in these short

The Debtors in these chapter 11 cases, and each Debtor's federal tax identification number (to the extent applicable), are as follows: Avianca Holdings S.A. (N/A); Aero Transporte de Carga Unión, S.A. de C.V. (N/A); Aeroinversiones de Honduras, S.A. (N/A); Aerovías del Continente Americano S.A. Avianca (N/A); Airlease Holdings One Ltd. (N/A); America Central (Canada) Corp. (00-1071563); America Central Corp. (65-0444665); AV International Holdco S.A. (N/A); AV International Holdings S.A. (N/A); AV International Investments S.A. (N/A); AV International Ventures S.A. (N/A); AV Investments One Colombia S.A.S. (N/A); AV Investments Two Colombia S.A.S. (N/A); AV Taca International Holdco S.A. (N/A); Avianca Costa Rica S.A. (N/A); Avianca Leasing, LLC (47-2628716); Avianca, Inc. (13-1868573); Avianca-Ecuador S.A. (N/A); Aviaservicios, S.A. (N/A); Aviateca, S.A. (N/A); Avifreight Holding Mexico, S.A.P.I. de C.V. (N/A); C.R. Int'l Enterprises, Inc. (59-2240957); Grupo Taca Holdings Limited (N/A); International Trade Marks Agency Inc. (N/A); Inversiones del Caribe, S.A. (N/A); Isleña de Inversiones, S.A. de C.V. (N/A); Latin Airways Corp. (N/A); Latin Logistics, LLC (41-2187926); Nicaraguense de Aviación, Sociedad Anónima (Nica, S.A.) (N/A); Regional Express Américas S.A.S. (N/A); Ronair N.V. (N/A); Servicio Terrestre, Aereo y Rampa S.A. (N/A); Servicios Aeroportuarios Integrados SAI S.A.S. (92-4006439); Taca de Honduras, S.A. de C.V. (N/A); Taca de México, S.A. (N/A); Taca International Airlines S.A. (N/A); Taca S.A. (N/A); Tampa Cargo S.A.S. (N/A); Technical and Training Services, S.A. de C.V. (N/A). The Debtors' principal offices are located at Avenida Calle 26 # 59 – 15 Bogotá, Colombia.

	Creditor / Address	Claim Amount	Debt Type	Description of Collateral
1	Wilmington Savings Fund Society, FSB 500 Delaware Avenue Wilmington, DE 19801 Tel: 302-888-7240 Email: phealy@wsfsbank.com	\$484,419,000.00	Bonds	Aircraft residual value and certain intellectual property
2	UMB Bank, N.A. Marilee Sobieski 6550 S. Millrock Drive, Suite 150 Salt Lake City, UT 84121 Tel: 385-715-3013 Email: corptrustutah@umb.com Marilee.Sobieski@umb.com	\$325,000,000.00	Long Term Debt	Credit card receivables collections Fiduciary agreement
3	Wells Fargo Bank Northwest N.A. (in its capacity as Owner Trustee) 299 South Main Street, 5th Floor Salt Lake City, UT 84111 Tel: 801-246-7142	\$271,117,294.00	Aircraft Loan Agreement	(1) A319, (3) A320, (2) A321, (2) B787 aircraft
4	ING Capital LLC US David Jaquet 1133 Avenue of the Americas, 8 Fl New York, NY 10036 Tel: 646-424-6000 Email: David.Jaquet@ing.com	\$123,559,193.00	ECA Aircraft Loan Agreement	One Boeing 787- 900 MSN 65315
5	Banco De Bogota New York Agency (in its capacity as Agent) Attn: Gladys Gonzalez Cortes Calle 36 # 7-47 Piso 12 Bogota, Colombia Email: gonza1@bancodebogota.com.co	\$107,250,000.00	Long Term Debt	Credit card receivables

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Fill in this information to identify	the case and this filing:	
Debtor Name Avianca Holdings	S.A.	
United States Bankruptcy Court for the:		District of New York (State)
Case number (If known):		(Glate)

Official Form 202

Declaration Under Penalty of Perjury for Non-Individual Debtors

12/15

An individual who is authorized to act on behalf of a non-individual debtor, such as a corporation or partnership, must sign and submit this form for the schedules of assets and liabilities, any other document that requires a declaration that is not included in the document, and any amendments of those documents. This form must state the individual's position or relationship to the debtor, the identity of the document, and the date. Bankruptcy Rules 1008 and 9011.

WARNING -- Bankruptcy fraud is a serious crime. Making a false statement, concealing property, or obtaining money or property by fraud in connection with a bankruptcy case can result in fines up to \$500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.

Declaration and signature

I am the president, another officer, or an authorized agent of the corporation; a member or an authorized agent of the partnership; or another individual serving as a representative of the debtor in this case.

I have examined the information in the documents checked below and I have a reasonable belief that the information is true and correct:

	Schedule A/B: Assets–Real and Personal Property (Official Form 206A/B)		
	Schedule D: Creditors Who Have Claims Secured by Property (Official Form 206D)		
	Schedule E/F: Creditors Who Have Unsecured Claims (Official Form 206E/F)		
	Schedule G: Executory Contracts and Unexpired Leases (Official Form 206G)		
	Schedule H: Codebtors (Official Form 206H)		
	Summary of Assets and Liabilities for Non-Individuals (Official Form 206Sum)		
	Amended Schedule		
v	Chapter 11 or Chapter 9 Cases: List of Creditors Who Have the 40 Largest Unsecured Claims and Are Not Insiders (Official Form 204)		
☑	Other document that requires a declaration Corporate Ownership Statement, Top 5 Secured Creditors List		
	clare under penalty of perjury that the foregoing is true and correct. Cuted on MM / DD / YYYY /s/ Adrian Neuhauser Signature of individual signing on behalf of debtor Adrian Neuhauser Printed name		
	Authorized Signatory Position or relationship to debtor		

Fill in this information to identify the case:	05/10/20 12:50:43 Main Docume	nt
Debtor name AVIANCA HOLDINGS S.A., et al.		
United States Bankruptcy Court for the: <u>Southern</u> District of <u>New York</u>	ork	
(State)	,	
Case number (If known):	amended filing	

Official Form 204

Chapter 11: Consolidated List of Creditors Who Have the 40 Largest Unsecured Claims and Are Not Insiders

12/15

A list of creditors holding the 40 largest unsecured claims must be filed in a Chapter 11 or Chapter 9 case. Include claims which the debtor disputes. Do not include claims by any person or entity who is an insider, as defined in 11 U.S.C. § 101(31). Also, do not include claims by secured creditors, unless the unsecured claim resulting from inadequate collateral value places the creditor among the holders of the 40 largest unsecured claims.

	Name of creditor and complete ailing address, including zip code	Name, telephone number, and email address of creditor	Nature of the claim (for example, trade debts, bank loans, professional	Indicate if claim is contingent,	Amount of unsecured claim If the claim is fully unsecured, fill in only unsecured claim amount. If claim is partially secured, fill in total claim amount and deduction for value of collateral or setoff to calculate unsecured claim.		
maning audress, including zip code		contact	services, and government contracts)	unliquidated, or disputed	Total claim, if partially secured	Deduction for value of collateral or setoff	Unsecured claim
1	WILMINGTON SAVINGS FUND SOCIETY, FSB 500 DELAWARE AVE, WILMINGTON, DE 19801 USA	RAYE GOLDSBOROUGH +1 302-888-7580 rgoldborough@wsfsbank.com	Bond	Unliquidated			Unliquidated
2	CITIBANK, N.A. CARRERA 9A #9902, 3RD FLOOR, BOGOTA, COLOMBIA	ELIZABETH REY Elizabeth.rey@citi.com	Loan	Unliquidated			Unliquidated
3	BANCO DE BOGOTA CALLE 36 # 7-47, FLOOR 12, BOGOTA, COLOMBIA	RAFAEL ARANGO +57 315-334-3355 RARANGO@bancodebogota.com.co	Loan	Unliquidated			Unliquidated
4	WILMINGTON SAVINGS FUND SOCIETY, FSB 500 DELAWARE AVE, WILMINGTON, DE 19801 USA	RAYE GOLDSBOROUGH +1 302-888-7580 rgoldborough@wsfsbank.com	Bond				\$65,581,000
5	IAE INTERNATIONAL AERO ENGINES AG 400 MAIN STREET MS 121-10, EAST HARTFORD, CT 06118 USA	WILLIAN RIVERA +1 860-557-1914 Willian.Riverall@pw.utc.com	Maintenance Provider				\$36,088,520
6	BANCO DAVIVIENDA CARRERA 7 N 3110, BOGOTA, COLOMBIA	ADRIANA R PARRA GAMBA +57 310-777-5607 arparra@davivienda.com	Loan				\$33,433,678

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	Pg 12 of 20					
7	GENERAL ELECTRIC & CFM INTERNATIONAL 1 NEUMANN WAY, CINCINNATI, OH 45215 USA	JOSE KLING +1 415-238-2651 jose.kling@ge.com	Maintenance Provider		\$33,427,319	
8	ROLLS ROYCE PLC KINGS PLACE, 90 YORK WAY, LONDON, N1 9FX, UK	DAVID GONZALEZ +1 470-328-0725 David.Gonzalez-Gomez@Rolls- Royce.com	Maintenance Provider		\$28,301,046	
9	SMBC AVIATION CAPITAL IFSC HOUSE, IFSC, CUSTOM HOUSE QUAY, DUBLIN, IRELAND	BART HARRINGTON +1 972-974-7093 bart.harrington@smbc.aero	Lessor		\$10,989,992	
10	ED. TIERRA FIRME PISO 24 AK 9N 115 06 BOGOTA, COLOMBIA	SANDRA VARGAS +57 1600-3000 s.vargas@sap.com	IT Systems and Services		\$7,214,817	
11	AVOLON NUMBER ONE,BALLSBRIDG BUILDING, 1 SHELBOURNE RD, BALLSBRIDGE, DUBLIN, D04 K2R2, IRELAND	RAMON STORTINI +55 119-9293-4000 rstortini@avolon.aero	Lessor		\$6,680,749	
12	BANCO AGRICOLA BOULEVARD CONTITUCION. 67 AVENIDA NORTE, ED SAN JOSE DE LA MONTAÑA, SAN SALVADOR, EL SALVADOR	REINA DE LA PAZ CASTILLO TISNADO +503-2267-5200 rcarrill@bancoagricola.com.sv	Unsecured Debt		\$5,000,000	
13	LAFISE PANAMA URBANIZACION SANTA MARIA BUSINESS DISTRICT, PANAMA CITY, PANAMA	RODRIGO ZAMORA TERAN +1 305-878-9305 rodrigoz@lafise.com	Unsecured Debt		\$5,000,000	
14	TERPEL CARRERA 7 #75-51, BOGOTA, COLOMBIA	LUIS FELIPE ROMERO +57 31-0269-3390 luis.romero@terpel.com	Fuel		\$4,907,654	
15	WORLD FUEL SERVICES 9800 NW 41ST MIAMI, FL 33178 USA	ARMANDO VIDALON +1 305-428-8141 avidalon@wfscorp.com	Fuel		\$4,891,949	
16	GETCOM DG 55-37 41 OF 601 BELLO, ANTIOQUIA COLOMBIA	EDUARDO SALAZAR +574-444-3820 ext: 4152 david.perez@onelinkbpo.net	Outsourced Services		\$4,882,420	
17	KGAL TOELZER STRABE 15 GARCHING, BAVARIA, GERMANY	KATHRIN DUEKER +49-089-6414-3659 kathrin.dueker@kgal.de	Lessor		\$4,878,420	

Debtor <u>20ளி. 41 Doc 1 Filed 05/10/20 Entered</u> 195/10/20 12:50:43 Main Document Pg 13 of 20

		Fy 13	5 01 20		
18	LUFTHANSA GROUP (LUFTHANSA TECHNIK AG) CARRERA 7 No 7152 TORRE A, PISO 10 BOGOTA, COLOMBIA	LORENA BONILLA +1 786-547-4279 lorena.bonilla@lht.dlh.de	Maintenance Provider		\$4,442,344
19	ORIX AVIATION THE OVAL, BLOCK 1 SHELBOURNE RD, DUBLIN 4, D04 E7K5, IRELAND	PAUL O'DWYER +35 38-6382-2960 paul.o'dwyer@orix.ie	Lessor		\$3,931,656
20	BOEING GROUP 100 N RIVERSIDE PLAZA CHICAGO, IL 60606 USA	JESSICA WADDELL +1 425-237-1109 bcapaymentdetail@boeing.com	Maintenance Provider		\$3,661,913
21	GATE GOURMET GROUP TV 93-5 A 96 BOGOTA, COLOMBIA	RODRIGO DECEREGA +1 305-924-2275 rdecerega@gategroup.com	Catering		\$3,619,080
22	1CBC LEASING CO. 2 GRAND CANAL SQUARE, GRAND CANAL HARBOUR, DUBLIN 2, IRELAND	DAVID WANG +1 801-246-6508 wangzhidong@icbcleasing.com	Lessor		\$3,481,925
23	BANCO CUSCATLAN PIRAMIDE CUSCATLAN, SAN SALVADOR, EL SALVADOR	EDUARDO AMAYA +503-7946-6416 eduardo.amaya@bancocuscatlan.com	Unsecured Debt		\$3,181,659
24	PUMA CALLE 81 #11-08, BOGOTA, COLOMBIA	VICTOR DE DIOS +502-4151-4064 victordedios@pumaenergy.com	Fuel		\$3,156,029
25	INMARSAT 99 CITY ROAD, OLD STREET, EC1Y 1AX, LONDON, UK	RAY VILLAR +1 404-403-0414 ray.villar@inmarsat.com	Unsecured Debt		\$3,000,000
26	AIRBUS GROUP 1 ROUND POINT MAUICE BELLONIE, PARIS, FRANCE	JESSICA MANZO +33 056-193-3333 jessica.manzo@airbus.com	Maintenance Provider		\$2,832,045
27	CAE COLOMBIA FLIGHT TRAINING SAS DG 25G No 95A 85, CEO BOG 3 PISO BOGOTA, COLOMBIA	JOAO DIMAS +55 11-99275-4298 joao.dimas@cae.com	Professional Services		\$2,828,457
28	UTAS - GOODRICH AND HAMILTON (COLLINS) 7100 INTERMODAL DR LOUISVILLE, KY 40258 USA	MARCIA EVERS +1 937-216-5125 marcia.evers@collins.com	Maintenance Provider		\$2,378,882
29	ACCENTURE LTDA TV 93 #5-96 BOGOTA, COLOMBIA	MARIA SALAZAR +57 1326-6400 maria.salazar@accenture.com	IT Systems and Services		\$2,361,617

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30	MICROSOFT CORPORATION CALLE 92 #11-51 PISO 10, BOGOTA, COLOMBIA	DANIELA BOTERO +1 425-706-4400 v-danibo@microsoft.com	IT Systems and Services		\$2,262,732	
31	NAVBLUE SAS 295 HAGEY BOULEVARD SUITE 200, WATERLOO, ON N2L 6R5, CANADA	SUSAN MARTINI +1 519-747-1170 susan.martini@airbus.com	Professional Services		\$2,061,56	
32	CHEVRON 6001 BOLLINGER CANYON ROAD, SAN RAMON, CA 94583 USA	ZAMIRA DE YCAZA +507-6617-3514 zdycaza@chevron.com	Fuel		\$2,039,139	
33	DVB BANK PARK HOUSE, 16-18 FINSBURGH CIRCUS, 6th FLOOR, LONDON, EC2N7EV, UK	MANDEEP CHANA +817 247-2287 mandeep.chana@dvbbank.com	Lessor		\$1,729,52	
34	PRATT & WHITNEY CANADA CORP. 1000 MARIE-VICTORIN BLVD. LONG UEUIL, UC GC 1A1 CANADA	KRISTIAN KNUTH-WINTERFELDT +1 336-225-8239 Kristian.Knuth-Winterfeldt@pwc.ca	Maintenance Provider		\$1,717,71	
35	WINGS CAPITAL PARTNERS MNGMT 4695 MACARTHUR NEWPORT BEACH, CA 92660 USA	CESAR ROMERO +1 949-698-3669 cesar.romero@wingscap.com	Lessor		\$1,699,31	
36	SAFRAN GROUP 1 RUE DES FRERES PARIS, FRANCE	ANDRES CHAVES +57 31-7759-8720 andres.chaves@safrangroup.com	Maintenance Provider		\$1,692,780	
37	IBM CAPITAL 4905 STARIHA DRIVE MUSKEGON, MI 49441 USA	MONICA PAREDES mparedes@co.ibm.com	Unsecured Debt		\$1,604,310	
38	BANCOLOMBIA CARRERA 48 # 26-85 MEDELLIN, ANTIOQUIA, COLOMBIA	DIANA CAROLINA MEDINA MUNOZ +57 4448-9048 dicmedin@bancolombia.com.co	Unsecured Debt		\$1,496,25	
39	AIRCASTLE 201 TRESSER BOULEVARD, STAMFORD, CT 06901 USA	SERGIO GONZALES +1 203 504 1068 sgonzalez@aircastle.com	Lessor		\$1,487,389	
40	SECURITAS GROUP CR 63 #17A – 03 BOGOTA, COLOMBIA	JOSE BELTRAN abeltran@securitas.com.co	Airport Services		\$1,448,22	

MINUTES OF AN EXTRAORDINARY MEETING OF THE BOARD OF DIRECTORS OF AVIANCA HOLDINGS S.A., a Panamanian corporation

(the "Company")

May 10, 2020

After prior summons in accordance with the Articles of Incorporation of the Company (the "*Pacto*") an extraordinary meeting of the Board of Directors of the Company (the "*Board*") was held on May 10, 2020 at 8:03 a.m. Bogota time via videoconference (the "*Meeting*").

The following directors were present:

Álvaro Jaramillo Roberto Kriete
Jairo Burgos de la Espriella Rodrigo Salcedo
James P. Leshaw Sergio Michelsen
Oscar Dario Morales José Gurdian
Richard Schifter Fabio Villegas

On behalf of the management ("Management"), the following persons were present:

Anko van der Werff
Adrian Neuhauser
Chief Executive Officer
Chief Financial Officer
Chief People & Legal Officer
Richard Galindo
Secretary / General Legal Director

Katherine Stradaioli CEO Office Director

The following board observers were present:

John Gebo United Airlines

Mr. Roberto Kriete acted as Chairman of the Board (the "*Chairman*") and Mr. Richard Galindo acted as Secretary (the "*Secretary*").

The Chairman announced that the Meeting had been duly convened in accordance with the Pacto and that a quorum was present. The Meeting was officially opened, and the following was discussed:

1. Opening

The Chairman welcomed the Board and noted that in its recent meetings the members of the Board had lengthy discussions with Management and the Company's financial and legal advisors about the Company's liabilities and liquidity, the strategic alternatives available to it, and the impact of the foregoing on the Company's business.

2. Resolutions

Following such statements, the Board was asked to approve the following considerations and resolutions:

- WHEREAS, the Board of Directors reviewed and had the opportunity to ask questions about the materials presented by the management and the legal and financial advisors of the Company and its subsidiaries regarding the liabilities and liquidity of the Company, the strategic alternatives available to it, and the impact of the foregoing on the Company's business;
- WHEREAS, the Company, its revenues and cash flows have been severely impacted by the effects of the COVID-19 pandemic, the resulting measures taken by governments with respect to the closures of borders and movement of people, the orders to ground the Company's passenger fleet and the uncertainty caused by the limited visibility that the industry has with respect to the demand recovery;
- WHEREAS, the Board of Directors has had the opportunity to consult with the management and the legal and financial advisors of the Company to fully consider each of the strategic alternatives available to the Company and its subsidiaries;
- **WHEREAS,** insolvency procedures are subject to the special approval matter proceeding according to the Amended and Restated Joint Action Agreement (the "*JAA*") and the Pacto Social (the "*Pacto*");
- WHEREAS, the Secretary announced that a request for waiver and approval regarding the filing of a voluntary petition for relief under Chapter 11 of the Bankruptcy Code was sent on May 8, 2020, to BRW Aviation, LLC ("BRW") and the Independent Third Party ("ITP"), in accordance with Section 3.07 of the JAA, the Share Rights Agreement (the "SRA") and the Pacto;
- **WHEREAS,** on May 8, 2020, BRW and the ITP approved the request for waiver and approval that was sent by the Company regarding the filing of a voluntary petition for relief under Chapter 11 of the Bankruptcy Code;
- WHEREAS, the Company's Executive Committee reviewed and approved the consideration by the Board of Directors of the foregoing matters;
- WHEREAS, the ITP and the Board of Directors have determined that it is desirable and in the best interests of the Company, its subsidiaries and its creditors, employees, and other interested parties that a petition be filed by the Company, seeking relief under the provisions of Chapter 11 of Title 11 of the United States Code (the "Bankruptcy Code"); and
- **WHEREAS**, the Board of Directors believes that taking the actions set forth below is in the best interests of the Company and its subsidiaries, therefore, desires to approve the following resolutions.

Commencement of Chapter 11 Cases

NOW, THEREFORE, BE IT RESOLVED, that the Company and/or any other subsidiary of the Company be, and hereby is, authorized and empowered to file a voluntary petition for relief under Chapter 11 of the Bankruptcy Code (such voluntary petition, and the voluntary petitions to be filed by the Company's affiliates, collectively, the "*Chapter 11 Cases*") in a court of proper jurisdiction (the "*Bankruptcy Court*");

RESOLVED FURTHER, the ITP and the Board of Directors have determined that it is desirable and in the best interests of the subsidiaries that a request to submit a voluntary application for benefits under Chapter 11 of the Insolvency Code is raised for each of the subsidiaries that are part of the JAA; and

RESOLVED FURTHER, that any officer of the Company and any person authorized by any officer of the Company (including, without limitation, Anko van der Werff, Renato Covelo, José Gurdian, Roberto Kriete, Adrian Neuhauser, and Richard Galindo) (each, an "Authorized Person" and collectively, the "Authorized Persons") be, and each of them individually hereby is, authorized, in the name and on behalf of the Company, appointed as the Company's authorized representatives, and in such capacity, acting alone or together, with power of delegation, be, and they hereby are, authorized and empowered to execute and file on behalf of the Company, including in the Company's capacity as shareholder or member of its subsidiaries, all petitions, schedules, lists, applications, pleadings and other motions, papers, agreements, consents or documents, and to take any and all action that they deem necessary or proper to obtain such relief, including, without limitation, any action necessary to maintain the ordinary course operation of the Company's businesses.

Retention of Professionals

RESOLVED FURTHER, that each Authorized Person be, and they hereby are, authorized and directed to employ the law firm of Milbank LLP as general bankruptcy counsel to represent and assist the Company in carrying out its duties under the Bankruptcy Code, and to take any and all actions to advance the Company's rights and obligations, including filing any pleadings; and in connection therewith, each of the Authorized Persons, with power of delegation, are hereby authorized and directed to execute appropriate retention agreements, pay appropriate retainers, and to cause to be filed an appropriate application for authority to retain the services of Milbank LLP.

RESOLVED FURTHER, that each Authorized Person be, and they hereby are, authorized and directed to employ the law firm of Urdaneta, Velez, Pearl & Abdallah Abogados as restructuring counsel; and in connection therewith, each of the Authorized Persons, with power of delegation, are hereby authorized and directed to execute appropriate retention agreements, pay appropriate retainers, and to cause to be filed an appropriate application for authority to retain the services of Urdaneta, Velez, Pearl & Abdallah Abogados.

RESOLVED FURTHER, that each Authorized Person be, and they hereby are, authorized and directed to employ the law firm of Gómez-Pinzón Abogados S.A.S. as restructuring counsel; and in connection therewith, each of the Authorized Persons, with power of delegation, are hereby authorized and directed to execute appropriate retention agreements, pay appropriate retainers, and to cause to be filed an appropriate application for authority to retain the services of Gómez-Pinzón Abogados S.A.S.

RESOLVED FURTHER, that each Authorized Person be, and they hereby are, authorized and directed to employ the law firm of Smith Gambrell and Russell, LLP as aviation counsel to represent and assist the Company in carrying out its duties under the Bankruptcy Code, and to take any and all actions to advance the Company's rights and obligations, including filing any pleadings; and in connection therewith, each of the Authorized Persons, with power of delegation, are hereby authorized and directed to execute appropriate retention agreements, pay appropriate retainers, and to cause to be filed an appropriate application for authority to retain the services of Smith Gambrell and Russell, LLP.

RESOLVED FURTHER that each Authorized Person be, and they hereby are, authorized and directed to employ the firm of Seabury Securities LLC, as financial restructuring advisor and investment banker to represent and assist the Company in carrying out its duties under the Bankruptcy Code, and to take all actions to advance the Company's rights and obligations; and in connection therewith, each of the Authorized Persons, with power of delegation, are hereby authorized and directed to execute appropriate retention agreements, pay appropriate retainers, and to cause to be filed appropriate applications for authority to retain the services of Seabury Securities LLC.

RESOLVED FURTHER that each Authorized Person be, and they hereby are, authorized and directed to employ the firm of KCC LLC as notice and claims agent to represent and assist the Company in carrying out its duties under the Bankruptcy Code, and to take any and all actions to advance the Company's rights and obligations; and in connection therewith, each of the Authorized Persons, with power of delegation, are hereby authorized and directed to execute appropriate retention agreements, pay appropriate retainers, and to cause to be filed appropriate applications for authority to retain the services of KCC LLC.

RESOLVED FURTHER that each Authorized Person be, and they hereby are, authorized and directed to employ the firm of FTI Consulting, Inc., as financial restructuring advisor to represent and assist the Company in carrying out its duties under the Bankruptcy Code, and to take all actions to advance the Company's rights and obligations; and in connection therewith, each of the Authorized Persons are hereby authorized and directed to execute appropriate retention agreements, pay appropriate retainers, and to cause to be filed appropriate applications for authority to retain the services of FTI Consulting, Inc.

RESOLVED FURTHER that each Authorized Person be, and they hereby are, authorized and directed to employ any other professionals to assist the Company in carrying out its duties under the Bankruptcy Code, and to take any and all actions to advance the Company's rights and obligations; and in connection therewith, each of the Authorized

Persons, with power of delegation, are hereby authorized and directed to execute appropriate retention agreements, pay appropriate retainers, and to cause to be filed appropriate applications for authority to retain the services of any other professionals as necessary.

RESOLVED FURTHER that each Authorized Person be, and they hereby are, with power of delegation, authorized, empowered and directed to execute and file all petitions, schedules, motions, lists, applications, pleadings, and other papers (and to use electronic signatures on any of the foregoing as needed) and, in connection therewith, to employ and retain all assistance by legal counsel, accountants, financial advisors, and other professionals and to take and perform any and all further acts and deeds that each of the Authorized Persons deem necessary, proper or desirable in connection with the Chapter 11 Cases, with a view to the successful prosecution of such case.

General

RESOLVED FURTHER, that in addition to the specific authorizations heretofore conferred upon the Authorized Persons, each of the Authorized Persons (and their designees and delegates) be, and they hereby are, authorized and empowered, in the name of and on behalf of the Company, to take or cause to be taken any and all such other and further action, and to execute, acknowledge, deliver and file any and all such agreements, certificates, instruments and other documents and to pay all expenses, including but not limited to filing fees, in each case as in such person's or persons' judgment, shall be necessary, advisable or desirable in order to fully carry out the intent and accomplish the purposes of the resolutions adopted herein.

RESOLVED FURTHER, that all members of the Board of Directors of the Company have received sufficient notice of the actions and transactions relating to the matters by the foregoing resolutions, as may be required by the organizational documents of the Company, or hereby waive any right to have received such notice.

RESOLVED FURTHER, that all acts, actions and transactions relating to the matters contemplated by the foregoing resolutions done in the name of and on behalf of the Company, which acts would have been approved by the foregoing resolutions except that such acts were taken before the adoption of these resolutions, are hereby in all respects approved and ratified as the true acts and deeds of the Company with the same force and effect as if each such act, transaction, agreement or certificate has been specifically authorized in advance by resolution by the Board of Directors.

Prior to proceeding with the vote, Mr. Gurdian mentioned that, as the rest of the directors are aware, Roberto Kriete, Rodrigo Salcedo and himself have a debt interest in the Company.

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the considerations and resolutions stated above were approved at the Meeting by vote or all the directors present at the Meeting.

With no other matters to deal with, the Meeting was adjourned at 8:15 a.m. Bogota time.

THE CHAIRMAN

THE SECRETARY